Don’t Panic!

Success is a bigger target than you think

Tamra Dagnon, Shannon Larson, and Robert Merrill
CIO Project Management Office
May 31, 2018
The “Cone of Uncertainty”

Figure 4-1 The Cone of Uncertainty based on common project milestones.
An Estimation Vocabulary

Target: *Desire or intent*

Estimate: *Chance of occurring*

Commitment: *Direction we agree to go*
Requirements are Round
Thanks!!

Tamra Dagnon
Shannon Larson
Robert Merrill

CIO Project Management Office
31 May 2018